

Africa Cash Roadmap 2022-2025

SECTIONS & THEMATICS | **STEPS with relevant CHALLENGES EXAMPLES (C) and GUIDANCE/ SOLUTION OPTIONS (G)**
 Green frames are activities reflected in the CVAP self-assessment

1- MUST-DO PRIOR TO CVA INTERVENTION **(E) All steps of this section should be fulfilled completely by the end of 2022**

Section 1 of the map outlines key minimum actions for NS to implement efficient, timely and quality CVA. This first part starts by the feasibility, compiling the core of CVA process steps, part referring to CVA preparedness. Rule #1 being "DO NO HARM", do CVA only if feasible (in ref to [CIE M3_1_2_1](#))
 (G) Links to [CVAP](#) components: 1.1, 1.4, 2.2, 2.4, .3.4, 3.5, 4.1, 4.4, 4.5

1.1- Stakeholder's CVA acceptance & support	NS CVA acceptance & support <input type="checkbox"/> governing board <input type="checkbox"/> senior leadership <input type="checkbox"/> staff <input type="checkbox"/> volunteers <input type="checkbox"/> branches	Government CVA acceptance at <input type="checkbox"/> national <input type="checkbox"/> provincial level	Vulnerable population affected by a disaster preference for CVA <input type="checkbox"/> selected <input type="checkbox"/> non-selected	RCRCM Partners support to CVA <input type="checkbox"/> Partner National Societies (PNS) <input type="checkbox"/> IFRC/ ICRC	Donors support to CVA <input type="checkbox"/> one <input type="checkbox"/> two to three <input type="checkbox"/> more than three	<input type="checkbox"/> Humanitarian organizations general use of CVA in context
1.2- Financial Service Provider (FSP) procurement	<input type="checkbox"/> FSP mapping in-country	<input type="checkbox"/> 1 framework agreement signed	<input type="checkbox"/> More than 1 FSP contract agreement (not must, but highly recommended)	<input type="checkbox"/> Official identification to fulfil KYC regulations		
1.3- IM need	<input type="checkbox"/> Cash IM design	<input type="checkbox"/> Data protection & responsibility	Data literacy to digitize: <input type="checkbox"/> collection <input type="checkbox"/> management: cleansing, collating, storing, updating <input type="checkbox"/> visualizing, analysing		<input type="checkbox"/> End-to-end solutions for e-CVA: collection, management and payment mechanism	
1.4- Context considerations	Modality <input type="checkbox"/> #1 Cash transfer preferred to voucher <input type="checkbox"/> # 2 Value voucher preferred to commodity voucher and in-kind	<input type="checkbox"/> Needs assessment & selection process/ vulnerability criteria	<input type="checkbox"/> Market functionality & access	Risk management for <input type="checkbox"/> affected populations <input type="checkbox"/> RCRCM volunteers & staff	CWG to coordinate with government & other organizations to <input type="checkbox"/> calculate & update MEB <input type="checkbox"/> transfer value <input type="checkbox"/> social protection <input type="checkbox"/> share single population register	<input type="checkbox"/> Secondary data

2- RESPONSE OPTIONS		(E) A minimum of 6 steps of this section should be fulfilled on a yearly base			
Section 2 of the tool focuses on response options; i.e. designing your CVA to obtain quality outcomes. Different tested response options are listed below, which are within RCRCM mandates and priorities. Further guidance to develop CVA beyond basic needs can be obtained by reaching out to your IFRC CVA focal points at cluster delegations or regional level. (G) Links to CVAP components: 2.2, 3.2, 3.4, 5.1					
2.1- Sectors application	<input type="checkbox"/> Basic-needs, food security, livelihoods	<input type="checkbox"/> Shelter, WASH, Health, Nutrition, Protection, DRR	<input type="checkbox"/> Multipurpose cash transfers	<input type="checkbox"/> Group cash transfers (GCTs)	
2.2- Delivery mechanisms	<input type="checkbox"/> Different mechanism implemented <input type="checkbox"/> one <input type="checkbox"/> two-three <input type="checkbox"/> more than three	<input type="checkbox"/> Create, test, simulate, validate & update SOP	<input type="checkbox"/> Avoid to deliver CVA without FSP assistance	<input type="checkbox"/> National Social Protection system	
2.3- Implementation timing	<input type="checkbox"/> Within 3-4 months	<input type="checkbox"/> Within 3-4 weeks	<input type="checkbox"/> Within 24-48 h	<input type="checkbox"/> Prior to actual disaster hits = Early Action	
2.4- Length & frequency	<input type="checkbox"/> One-time short-term 1-3 months	<input type="checkbox"/> Multiple instalments over 3-6 months	<input type="checkbox"/> Multiple instalments over 6-12 months		
2.5- Cash transfer value	<input type="checkbox"/> Minimum Expenditure Basket (MEB)	<input type="checkbox"/> Food Basket (FB)	<input type="checkbox"/> Sector-specific	<input type="checkbox"/> Accounting for security & preferences	<input type="checkbox"/> Revision
2.6- Cash+	<input type="checkbox"/> Organise awareness sessions in line with the needs assessment (nutrition, WASH, income generating activities, etc.)	<input type="checkbox"/> Cash for livelihoods / safety nets approach (linkages to Zero Hunger)	<input type="checkbox"/> Financial inclusion and financial management	<input type="checkbox"/> PGI-sensitive CVA	<input type="checkbox"/> Market support activities
2.7- Technical sector linkages	<input type="checkbox"/> Forecast-based and Early Action	<input type="checkbox"/> Red Ready and Preparedness for Effective Response (PER)	<input type="checkbox"/> Urban Response	<input type="checkbox"/> Migration	<input type="checkbox"/> Environmental considerations in CVA

3- CAPACITY		(E) A minimum of 3 steps of this section, 1 per thematic, should be fulfilled on a yearly base				
<p>Section 3 of the tool groups the different options to put in place an efficient, qualitative and robust NS internal CVA structure. It includes HR part with CVA focal point options, the 6 support services need and how to professionalize this NS team.</p> <p>(G) Links to CVAP components: 1.2, 2.1, 2.2, 2.3, 3.3, 3.4, 3.5, 4.1, 5.2, 5.3</p>						
3.1- CVA-specific capacities at HQ	<input type="checkbox"/> CVA focal point part-time or part of general role	<input type="checkbox"/> Dedicated & endorsed CVA focal point full time	<input type="checkbox"/> 1 CVA focal point full time + 1 deputy	<input type="checkbox"/> NS internal cash technical working group (cash TWG)		
3.2- HQ support functions roles & responsibilities in CVA	Finance & accounting: <input type="checkbox"/> pre-positioned funding for CVA ("cash for cash") <input type="checkbox"/> reconciliation process	<input type="checkbox"/> Procurement & Logistics: FSP agreement	Internal audit: <input type="checkbox"/> segregation of duties <input type="checkbox"/> quality insurance <input type="checkbox"/> authorization policies	CEA based on community preferences: <input type="checkbox"/> feed-back mechanisms (hotline, WhatsApp, community committee...) <input type="checkbox"/> consult & communicate widely on selection process <input type="checkbox"/> explain cash transfer mechanism through trusted channels of communication (including FSP)	IM/ ICT: <input type="checkbox"/> data management <input type="checkbox"/> equipment	PMER quality insurance: <input type="checkbox"/> price monitoring <input type="checkbox"/> market analysis <input type="checkbox"/> exit survey <input type="checkbox"/> PDM <input type="checkbox"/> donor reporting <input type="checkbox"/> lessons learned
3.3- Continuous CVA training, refresher & material support	<input type="checkbox"/> CVA focal point(s)	<input type="checkbox"/> Board members <input type="checkbox"/> Management <input type="checkbox"/> Government authorities <input type="checkbox"/> Support staff <input type="checkbox"/> Volunteer leaders <input type="checkbox"/> Branches	<input type="checkbox"/> NDRT	Volunteers <input type="checkbox"/> HQ <input type="checkbox"/> Branches		
4- COORDINATION, INSPIRATION & SUPPORT		(E) A minimum of 3 steps of this section, 1 per thematic, should be fulfilled on a yearly base				
<p>Section 4 of the tool represents a combination of coordination elements, from internal up to global. NS engagement at these different levels brings complementary inspiration and support to achieve an efficient and qualitative CVA.</p> <p>(G) Links to CVAP components: 1.2, 2.1, 3.4, 4.2, 4.3, 4.4, 4.5, 5.2</p>						
4.1- National	<input type="checkbox"/> NS internal coordination during CVA response	<input type="checkbox"/> RCRCM working group with NS, PNS, IFRC, ICRC	<input type="checkbox"/> Peer to peer nationally (NDRT)	<input type="checkbox"/> Case studies, success stories, NS promotion & knowledge-sharing	<input type="checkbox"/> Innovation	<input type="checkbox"/> Academic institutions
4.2- Regional	<input type="checkbox"/> RCRCM CVA sub-regional communities of practice (CoP)	<input type="checkbox"/> Peer to peer regionally		<input type="checkbox"/> IFRC regional technical teams: urban context, early action, FbF, shelter, FSL, cash IM, CEA, PGI, and risk management		
4.3- Worldwide	<input type="checkbox"/> Global IFRC CVA team	<input type="checkbox"/> Cash Peer Working Group (CPWG)	<input type="checkbox"/> Peer to peer out of the region	<input type="checkbox"/> On-line Cash-hub helpdesk	<input type="checkbox"/> On-line monthly webinar (Cash-hub & CaLP)	